How we deliver lasting value

Our industrial ideas empower our customers to grow and drive society forward. This is how we create a better tomorrow.



Focus area				
Financial	10 % 50 60 8 6 6 7 50 60 8 6 6 7 50 60 8 0 000 40 000 40 000 50 4 0 000 40 000 20 000 60 000 60 000 60 000 70 70 70 70 70 70 70 70 70 70 70 7	Target: about 50%		
	Targets	2021	2020	2019
People	The degree to which employees agree there is opportunity to learn and grow should be above the global benchmark and continuously increase	73	Survey every two years	71
	The degree to which employees agree we have a work culture of respect, fairness and openness should be above the global benchmark and continuously increase	76	Survey every two years	74
	Share of female employees (year end). Goal by 2030	20.9%	20%	19.8%
Ethics	Employees sign the Business Code of Practice	98%	99%	98%
	Employees are trained in the Business Code of Practice	97%	99%	94%
	Managers in risk countries lead trainings in the Business Code of Practice	96%	99%	91%
-	Significant suppliers sign the Business Code of Practice	93%	93%	90%
	Significant distributors sign the Business Code of Practice	87%	84%	59%
Products & service	Projects for new or redesigned products with goals for reduced environmental impact by 2021	98%	Reported in 2021	Reported in 2021
	Projects for new or redesigned products that will achieve a significantly reduced environmental impact, i.e. 5% or lower carbon footprint over the product's life cycle	43%	The divisions set their own goals	The divisions set their own goals
Safety & well-being	The degree to which employees agree that the company takes a genuine interest in their well-being should continuously increase	73	Survey every two years	69
	Balanced safety pyramid, meaning that more near misses than minor injuries, and more minor injuries than recordable injuries are reported	Yes	Yes	Yes
Climate & environment	CO2 emissions from energy in operations and transport (tonnes) in relation to cost of sales. Goal by 2030. Base year: 2018 **	3.3	3.8	4.3
	Waste (kg) in relation to cost of sales	<u></u> 590	581	597
	Water consumption (m³) in relation to cost of sales	6.6	7.2	7.2
	Significant direct suppliers with an approved environmental management system	31%	30%	28%

* For more information about the sustainability focus areas, targets, and processes, see pages 34–46 and the sustainability notes on pages 128–142.

** In 2018 (the base year), CO₂ emissions from energy in operations and transport (tonnes) in relation to cost of sales was 5.3.